

Contact Officer: Jenny Bryce-Chan

**KIRKLEES COUNCIL**

**HEALTH AND WELLBEING BOARD**

**Thursday 15th July 2021**

- Present: Councillor Viv Kendrick (Chair)  
Councillor Musarrat Khan  
Councillor Carole Pattison  
Councillor Kath Pinnock  
Mel Meggs  
Carol McKenna  
Dr Khalid Naeem  
Richard Parry  
Rachel Spencer-Henshall  
Helen Hunter
- In attendance: Tim Breedon, Deputy Chief Executive South West  
Yorkshire Partnership NHS Foundation Trust  
Tim Breeley-Fox, Commercial Director Locala  
Catherine Riley, Assistant Director of Strategic Planning  
Calderdale and Huddersfield NHS Foundation Trust  
Trudie Davies, Mid Yorkshire Hospitals NHS Trust  
Kelsey Clark-Davies, Kirklees Council  
Debra Taylor-Tate, NHS England and NHS Improvement  
– (NE and Yorkshire)  
Diane McKerracher, Chair, Locala  
Phil Longworth, Senior Manager, Integrated Support  
Cllr Habiban Zaman, Lead Member for the Health and  
Adults Social Care Scrutiny Panel  
Alex Chaplin, Strategy and Policy Officer, Integration  
Tom Brailsford, Service Director, Resources,  
Improvement and Partnership  
Mary White, Commissioning and Partnership Manager  
Richard Dresser, Local Offer, Development and  
Engagement Lead
- Apologies: Karen Jackson  
Beth Hewitt  
Jacqui Gedman

- 1 Membership of the Board/Apologies**  
Apologies were received from the following Board members Karen Jackson Beth Hewitt and Jacqui Gedman.

## Health and Wellbeing Board - 15 July 2021

Tim Breeley-Fox attended as sub for Karen Jackson.

### 2 **Appointment of Deputy Chair**

That Dr Khalid Naeem be appointed Deputy Chair of the Health and Wellbeing Board for 2021/22.

### 3 **Minutes of previous meeting**

That the minutes of the meeting held on the 25 March 2021 be approved as a correct record.

### 4 **Interests**

No interests were declared.

### 5 **Admission of the Public**

All agenda items were considered in public session.

### 6 **Deputations/Petitions**

No deputations or petitions were received.

### 7 **Public Question Time**

No questions were asked.

### 8 **Covid-19 Update**

Rachel Spencer-Henshall, Strategic Director, Corporate Strategy, Commissioning and Public Health, provided an update on the current position regarding Covid-19 in Kirklees. The Board was informed that the roll out of the vaccination programme has been a huge achievement and is a testament to joint partnership working. The work to get local pop ups in place has been particularly heartening as the aim is to try and have drop-ins in some of the communities with the lowest vaccination uptake.

Referring to information within the presentation, the Board was advised that the information on the map depicts the areas with the lowest uptake of the vaccine and this correlates to historically where the highest Covid infections have been throughout the pandemic. It is therefore important to make sure that the areas with a low uptake are targeted to encourage people to get their first and second doses of the vaccine.

The Board was informed that a Community Champion Scheme is in operation which is working on the ground. There are 70 different groups across Kirklees who are trying to work with local people to try and encourage uptake. Recognising that sometimes this can be time consuming, conversations are taking place regarding the approach to move people from a position of being unsure about taking the vaccine to one where they feel confident. It is important that momentum is not lost as this will help the local population not to experience serious illness or death and the vaccine programme is definitely the best way to protect people.

The Board was advised that in terms of the vaccine impact so far, the link between serious illness and death is definitely what has changed in terms of this pandemic. There have been no deaths in hospital (within 28 days of a positive Covid test) since early June and although the number of patients across the two trusts being treated

## Health and Wellbeing Board - 15 July 2021

for Covid has risen, it is nowhere near the peaks previously seen because of the vaccination programme.

It is still important to monitor this because there are still people within the population who are vulnerable, and everything needs to be done to support them to ensure they have access to the vaccination programme.

The Board was informed that with regard to the road map there are two key dates, the 19<sup>th</sup> July and the 16<sup>th</sup> August 2021. On the 19<sup>th</sup> July, the expectation and the legal position in relation to hands, face, space is being removed and the expectation is that if an individual is a contact of a positive case there will still be a requirement to self-isolate. This will present some challenge in the system for partners on the Board and also other settings in terms of managing how they keep the risk low whilst not having any regulatory powers.

Post the 16<sup>th</sup> August the rules for self-isolation will be removed for contacts and if individuals are a close contact of a positive case they will be encouraged to undertake a PCR test to determine if they are positive also. Things are changing based on the obvious impact of the vaccination programme in terms of serious illness and death. It is important to emphasise that wearing a face covering, washing hands regularly, keeping a distance from people and plenty of ventilation will still help to keep the virus levels down.

In response to the information presented, the Board raised a number of questions and comments as follows:

- What will happen when lateral flow tests are charged for and the availability of free tests ends and what the likely cost will be?
- With such high levels of the virus in the local population, what impact is this having on the delivery of health and care services particularly with people having to self-isolate because of their contact with someone who has tested positive?
- Information from some health partners suggests that they are planning to do vaccinations for people aged 16+ is this being looked at in this area?

The Board was advised that from an NHS England perspective it is hoped that guidance will shortly be issued around self-isolating for health and care staff. It should also include guidance around mask wearing for NHS and care staff.

### **RESOLVED**

That Rachel Spencer-Henshall be thanked for providing an update on the current position with regard to Covid-19

**9**

### **Showcasing Innovation - The Kirklees Local Offer**

Kelsey Clarke-Davies, Head of Safeguarding and Inclusion and Richard Dresser, Local Offer, Development and Engagement Lead provided the Board with an update on the relaunched Kirklees Local Offer.

## Health and Wellbeing Board - 15 July 2021

In summary, the Board was informed that the local offer aims to provide a one-stop-shop for children, families and professionals working with children and young people with additional needs. It provides a signpost to all the services that are available and also identifies services that are not currently available and enables work with commissioners to develop and implement them.

There is some really innovative practice, for example, a new service that was recently launched called Inclusion Support Offer (ISO) which acts as a front door for professionals working with children and young people with additional needs.

The Board was provided with the following information:

- The local offer provides information for children and young people with SEND and their families in one single place
- The new website was soft launched in December 2020
- The local offer is constantly evolving therefore requires ongoing development for the life of it and there is a team of six people working on the offer
- It provides relevant information (inc advice and guidance) or service across education, health, social care and third sector information
- The aim of the local offer; is to provide timely information, early-intervention, and prevention, enable families and young people to use self-service principles; and to provide feedback on engagement and surveys which informs commissioning and service delivery

The Board was informed that this the third local offer that the council has had, and the previous iterations were not very comprehensive and did not have the capacity to do what it needed to do. The code of practice and the Children's and Families Act specifies that it is co-produced in conjunction with those that would use it such as children and young people. The key principles are that it is comprehensive, collaborative, up to date, transparent and assessable.

The Inclusion Support Offer is a project that has been worked on alongside Partners in Power and the aim is to provide direct support for SENCOs, who are the special needs co-ordinators who work in schools. This gives them someone they can talk to, to talk through cases and receive support, information, and resources. SENCO schools have found this very useful.

Board members were encouraged to visit the website ([link](#)) and share and promote it with others and if they identified any gaps in the information, they should contact the key officers.

The Chair of the Board suggested that a link to the local offer website should be emailed to councillors who may be able to promote it through their social media links.

### **RESOLVED:**

That Richard Dresser and Kelsey Clarke-Davies be thanked for providing an update on the Kirklees Local Offer

**10 The Kirklees SEND system**

Tom Brailsford, Service Director, Resources, Improvement and Partnerships attended the meeting to provide the Board with an overview of the current developments in the Kirklees SEND system, advising on the draft Kirklees Self-Assessment Summary, Special Educational Needs and Disability and the Draft Kirklees SEND Transformation Plan.

In summary, the Board was informed that a joint CQC and Ofsted SEND inspection is overdue. Kirklees is one of the five areas in Yorkshire and Humber that has not been inspected since the changes were introduced in 2014.

The inspection will look at:

- The effectiveness of the local area in identifying children and young people who have special educational needs and/or disabilities
- The effectiveness of the local area in assessing and meeting the needs of children and young people who have special educational needs and/or disabilities
- The effectiveness of the local area in improving outcomes for children and young people who have special educational needs and/or disabilities

As part of the preparation for the inspection, an assessment of strengths and weaknesses across the board was undertaken. In addition, NHS England and the Department for Education (DfE) requested a meeting with the five areas that have not yet had an inspection to look at readiness in relation to the following nine themes

- Strategic leadership and governance
- Collaborative commissioning / JSNA
- Data and intelligence / outcomes
- Co-production / voice of children young people and families
- Local offer and provision across education, health and care
- Quality assurance, including EHCPs
- Workforce and training
- DCO/DMO roles
- Response to Covid and post recovery planning

The conversations with the DfE went very well and supportive conversations with the DfE will continue to be held.

The Board was informed that the local approach to SEND is to develop strong strategic oversight and ambitions for children and young people with additional needs to deliver the expectations of Children and Families Act. The aspirations for the children and young people with SEND are no different to all children that they have the best start in life. The aim is to move to a strength based restorative model where the focus is on less on weakness and areas for development and more on strengths and doing two co-producing plans and making sure families are really involved in person centred planning.

In addition, the approach to SEND will also include:

## Health and Wellbeing Board - 15 July 2021

- Developing a strength based, restorative approach with children and families
- Encouraging innovation and diverse range of services to meet need with a Kirklees focus
- Health and Social Care White Paper offers providers opportunity for further integration
- The coronavirus pandemic has clearly brought unprecedented challenges to the way in which we deliver services how we work
- Delivering the best SEND outcomes is a significant challenge which many authorities and partners face but are we doing the best we can?

The Board was provided with information regarding the local SEND picture in Kirklees. Currently, there are approximately just over 104,000 Children and Young People of which 69,638 are school aged and 3812 children and young people have an Education, Health and Care Plan (EHCP) a 44% rise since 2015. The percentage of pupils with a statement or EHCP from 2016/17 to 2019/20 has increased in line with the national average.

In terms of outcomes, it is a mixed picture for example, exclusions for SEN Support & EHCP cohort of pupils have a fixed period exclusion rate of 21.76% which is higher than the national rate for all pupils at 5.36% and national rate for pupils with EHCPs and SEN Support at 15.7%. Educational outcomes for SEN support/EHCP learners are also less favourable than the national average in key stages. The statutory compliance in terms of completing plans has increased from 43.8% to 83.4% in 2020 an increase of 90% which is positive.

The Board was informed that some of the key achievements from the self-assessment includes re-commissioning the Local Offer produced and co-designed with parents and carers and launching the Inclusion and Support Offer to provide support to practitioners such as SENCOs to support families and young people. Self-assessment challenges include some systems and services being under pressure, for example children's therapies, Neurodevelopmental provision and SENDACT capacity.

The aim of pulling together one single transformation plan is:

- Data and Intelligence led
- Sequenced in the right way
- Re-orientate whole system to early help and earlier intervention
- Transform local sufficiency, in order for children and young people to be educated and live locally
- Significant reduction in our exclusions
- Improving outcomes for our children and young people whilst controlling spending
- Having a restorative culture and system "No decision about me, without me"

The Board was informed that the SEND Transformation Programme has five workstreams, models of practice, inclusion, early intervention, commissioning, and sufficiency and preparing for adulthood. The last workstream is enablers which aims to embed young people's family engagement throughout the process it aims to

## Health and Wellbeing Board - 15 July 2021

ensure that the right support services are in place, producing the self-evaluation and making sure there is good governance.

In response to the information presented as number of questions were asked as follows:

- What are the risks associated with data sharing across the different organisations and institutions, in terms of GDPR?
- Early intervention makes a huge difference, however with the rise in the numbers of children needing help now where does the funding come from to shift the resources to where it is most needed?
- Would it be helpful to include the police, youth justice and probation in some of these discussions to try and prevent young people in teenage years becoming involved in gangs, county lines, grooming as it appears, they are not included in discussions
- Young people have missed approximately 115 days of school on average since Covid and are 3-4 months behind in literacy, and children who are in the SEND category are even further behind, how as a group is this going to be addressed to achieve the ambitions?

### RESOLVED

That Tom Brailsford be thanked for providing an update on the Kirklees SEND system and the board notes the content of the information presented.

- 11 Children and Young People's Plan priority updates**  
Mary White, Commissioning and Partnership Manager provided the Board with an update on the Children and Young People's Priority Plan. The Board was informed that the Kirklees Children and Young Peoples Partnership is a partnership that is open to anyone who works with and cares about children and young people who live in the area.

The partnership looks at a range of qualitative and quantitative evidence regarding children's experiences and what works to promote good outcomes for them, and the Health and Wellbeing Board provides the governance for the children's and young people plan.

There have been a lot of conversations about children and young people's mental health as a result of the pandemic as well as it being a general concern at all times. At the last partnership session there was a particular focus around children and young people's emotional health and wellbeing and mental health. The aim is to take an asset-based approach for example what provides the right circumstances, support, and environment to support good mental health outcomes for children and young people. There were good presentations which highlighted some good practice and the next step will be to reflect on the is and how this can be taken forward which might feed through into some future priorities.

The children and young people's plan is a non-statutory plan, produced with partners across the children's systems which includes some of the organisations

## Health and Wellbeing Board - 15 July 2021

represented on the Health and Wellbeing Board, faith, community and voluntary organisations a whole range of organisations.

The plan intentionally focuses on complicated issues that need changes in culture. The appended report outlines the rationale for the chosen priorities. Currently, there are three priority areas of focus:

- 1) Improving Inclusion and Outcomes for LGBT+ Young People – this work is managed by a strategic group which is made up of representatives from the council, Kirklees Youth Alliance the Brunswick centre who are the specialist LGBT local organisation, the Base Northorpe Hall which provides tier 2 mental health support services and colleagues from the university.
- 2) To grow our youth offer – place to go, people to see, things to do – this became a priority because of the loss in youth work provision in the borough over a three-to-four-year period up until 2019. It was recognised that the provision was important for providing an opportunity for early intervention with children and families having a trusted place in the community where people can go and a trusted adult to talk to. The youth development programme was launched in 2019 with five different work streams Community Youth Work, prevention pathway, practice model, places to go and tackling inequality.
- 3) Reducing the effects of poverty on children – children who live in poverty are most likely to achieve the poorest outcomes, in terms of education, health etc therefore one of the ways to improve children's outcomes is by working to tackle poverty. At the same time as the children's partnership was looking at this, the poverty partnership was being relaunched and therefore it was prudent to bring the two pieces of work together and collaborate and have children, young people, and family poverty as one of the key themes in the new action plan. Over the last few months, a lot of the focus has moved to pandemic response as opposed to the longer-term developmental work, however, the next step is moving back towards that.

The Board was provided with statistical information which highlights the impact of the pandemic. In January 2020, just before the pandemic, 19.1% of the school cohort were eligible for free school meals, 1 in 5 of children. When the census was conducted in January 2021, that figure had gone up to 23.9% 1 in 4 children. This highlights the need to focus on poverty.

### RESOLVED

That

- a) Mary White be thanked for providing an update on the Children and Young People's Plan priority;
- b) The Board notes and endorses the working arrangements for the Children's Partnership



**12 Developing the Kirklees Joint Health and Wellbeing Strategy**

Phil Longworth, Senior Manager, Integrated Support and Alex Chaplin, Strategy and Policy Officer updated the Board on Developing the Kirklees Joint Health and Wellbeing Strategy. The Board was reminded that one of its responsibilities is to ensure that there is an up-to-date Joint Health and Wellbeing Strategy that reflects the joint strategic assessment that the Board signs off on an annual basis.

The Board was reminded that the first joint health and wellbeing strategy was published in 2014 and in September 2020, the Board agreed that a new Joint Health and Wellbeing Strategy should be developed in 2021. The context within which the strategy is being developed has changed significantly and some of the key changes include Covid-19 and its wide-ranging impacts and the development of new structures for example, the West Yorkshire Integrated Care System, Primary Care Networks and Provider Alliances and bringing together commissioners and providers in the Kirklees Integrated Health and Care Leadership Board.

The Kirklees Partnership has endorsed an approach to developing and inter-linked set of three top level strategies covering, Health and Wellbeing Strategy, Economy Strategy, and Inclusive Communities Framework. A common focus for these strategies in terms of outcome, inclusion and inequalities with inequalities being a theme that runs through everything.

There is already a vision, outlined in the current Joint Health and Wellbeing Strategy and a set of values, behaviours and leadership principles and part of the work will be to reflect on those to ensure they are still appropriate. Board members were reminded of the Kirklees outcomes and advised that it will be important to monitor progress against those outcomes and there are a suite of indicators to reflect on and update. Work is being undertaken on an additional citizens outcome and what the focus on that might be and trying to capture how much in control people feel of their own lives and how much they can influence what is going on.

The Board was advised that more work will be required than just developing the joint health and wellbeing strategy. The bill on the Health and Care white paper has been published and there is need to introduce a new set of partnership arrangements for our Kirklees place-based health and care partnership. There is also a need to translate the Health and Wellbeing Strategy into a plan which outlines the specific actions to be taken. While the Health and Wellbeing Plan will provide the overarching plan, there is a recognition that there will need to be locality plans, organisations will need their own plans and there will also need to be workstreams covering specific issues such as Starting Well, Living Well and Ageing Well.

The current Health and Wellbeing Plan has been summarised as a plan on a page and the aim is not to have a large document but to try and distil the key points, actions and approach into a format that is more compelling and engaging with the local offer.

A summary of the information from the Board's workshop session on the 24 June includes:

**Ambitions**

Maintaining Momentum

- new ways of working have been tested and momentum needs to be maintained
- Learning from previous wins and mistakes
- Covenant between people, places, and organisations
- Not just general populations, and people with care/health needs, but also staff and volunteers
- Impact of Covid and 'long Covid' on health, the fabric of communities, and the resilience of organisations
- Covid has highlighted and exacerbated inequalities – this must underpin everything we do
- Embedding co-production

Beyond Eligibility

- Increased focus on equality of access
- Self-directed support for both individuals and communities
- Eligibility to meet needs and support wellbeing throughout the pandemic, a positive risk-taking approach should be continued

The Board was advised that in terms of next steps:

- a) throughout the summer and autumn to work with partners to develop a draft Joint Health and Wellbeing Strategy using the approach outlined above.
- b) Hold an informal workshop with Health and Wellbeing Board members and other key senior leader in September 2021 to help shape the early draft of the new Strategy.
- c) Present a draft Joint Health and Wellbeing Strategy to the Health and Wellbeing Board meeting for approval.

**RESOLVED**

That:

- a) Phil Longworth and Alex Chaplin be thanked for presenting information on developing the Kirklees Joint Health and Wellbeing Strategy